

# **Project Management Institute**

# **Global Operations Center**

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As you are partners of PMI, and major contributors to the preparation of Project Management Professional (PMP<sup>®</sup>) credential candidates, PMI would like to provide you with detailed information to assist you in communicating to your customers and updating your training materials.

#### Aligning Your Training Materials for the New PMP Credential Examination

As you are aware, the updated PMP credential examination will be released globally at 14.00 GMT on Friday, 30 September 2005. So that you may develop training materials based on the updated examination, PMI is providing you with the following blueprint of the examination.

The following blueprint will appear in the *Project Management Professional (PMP<sup>®</sup>) Examination Specification*, to be available for purchase at PMI's Online Bookstore early 3<sup>rd</sup> Quarter 2005. This publication will detail how the updated PMP credential examination was built, and provide the most up-to-date global information on the maturity of the project management profession with respect to the credential.

	The Revised PMP Credential Examination will Fest Knowledge in the Following Six Domains	%
Initiating the Project		11.59
Tasks	Conduct Project Selection Methods	
	Define Scope	
	Document Project Risks, Assumptions, and	
	Constraints	
	Identify and Perform Stakeholder Analysis	
	Develop Project Charter	
	Obtain Project Charter Approval	
Planning the Project		22.7

Section       Define and Record Requirements, Constraints and Assumptions         Identify Project Team and Define Roles and       Responsibilities         Create the WBS       Develop Change Management Plan         Identify Risks and Define Risk Strategies       Obtain Plan Approval         Conduct Kick-off Meeting       Conduct Kick-off Meeting         Executing the Project       27.3         Executing the Project       27.4         Implement the Procurement of Project Resources       Manage Resource Allocation         Implement Quality Management Plan       Implement Approved Changes         Implement Approved Actions and Workarounds       Implement Approved Actions and Workarounds
State       Identify Project Team and Define Roles and Responsibilities         Create the WBS       Develop Change Management Plan         Identify Risks and Define Risk Strategies       Obtain Plan Approval         Obtain Plan Approval       Conduct Kick-off Meeting         Executing the Project       27.3         Execute Tasks Defined in Project Plan       Ensure Common Understanding and Set         Expectations       Implement the Procurement of Project Resources         Manage Resource Allocation       Implement Quality Management Plan         Implement Approved Changes       Implement Approved Changes
Responsibilities       Create the WBS         Develop Change Management Plan       Identify Risks and Define Risk Strategies         Obtain Plan Approval       Obtain Plan Approval         Conduct Kick-off Meeting       27.5         Executing the Project       27.5         Execute Tasks Defined in Project Plan       Ensure Common Understanding and Set         Expectations       Implement the Procurement of Project Resources         Manage Resource Allocation       Implement Quality Management Plan         Implement Approved Changes       Implement Approved Changes
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Executing the Project       27.5         Executing the Project       27.5         Execute Tasks Defined in Project Plan       27.5         Ensure Common Understanding and Set       27.5         Expectations       1         Implement the Procurement of Project Resources       1         Manage Resource Allocation       1         Implement Quality Management Plan       1         Implement Approved Changes       1
Executing the Project       27.5         Execute Tasks Defined in Project Plan       27.5         Ensure Common Understanding and Set       27.5         Expectations       1         Implement the Procurement of Project Resources       1         Manage Resource Allocation       1         Implement Quality Management Plan       1         Implement Approved Changes       1
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Implement Approved Changes
Improve Team Performance
Monitoring and Controlling the Project 21.0
Measure Project Performance
Service Servic
Set         Verify and Manage Changes to the Project           Ensure Project Deliverables Conform to Quality           Standards
F Standards
Monitor all Risks
Closing the Project 8.57
Obtain Final Acceptance for the Project
Obtain Final Acceptance for the Project Obtain Financial, Legal, and Administrative Closure
Obtain Final Acceptance for the Project Obtain Financial, Legal, and Administrative Closure Release Project Resources
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Obtain Final Acceptance for the Project Obtain Financial, Legal, and Administrative Closure Release Project Resources Identify, Document and Communicate Lessons Learned
Obtain Final Acceptance for the Project         Obtain Financial, Legal, and Administrative Closure         Release Project Resources         Identify, Document and Communicate Lessons         Learned         Create and Distribute Final Project Report
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Obtain Final Acceptance for the Project         Obtain Final Acceptance for the Project           Obtain Financial, Legal, and Administrative Closure         Release Project Resources           Identify, Document and Communicate Lessons         Learned           Create and Distribute Final Project Report         Archive and Retain Project Records           Measure Customer Satisfaction         8.61
Obtain Final Acceptance for the Project         Obtain Financial, Legal, and Administrative Closure         Release Project Resources         Identify, Document and Communicate Lessons         Learned         Create and Distribute Final Project Report         Archive and Retain Project Records         Measure Customer Satisfaction         Professional and Social Responsibility         Ensure Individual Integrity         Contribute to the Project Management Knowledge
Obtain Final Acceptance for the Project         Obtain Financial, Legal, and Administrative Closure         Release Project Resources         Identify, Document and Communicate Lessons         Learned         Create and Distribute Final Project Report         Archive and Retain Project Records         Measure Customer Satisfaction         Professional and Social Responsibility         Ensure Individual Integrity         Contribute to the Project Management Knowledge
Obtain Final Acceptance for the Project       Obtain Final Acceptance for the Project         Obtain Financial, Legal, and Administrative Closure       Release Project Resources         Identify, Document and Communicate Lessons       Learned         Create and Distribute Final Project Report       Archive and Retain Project Records         Measure Customer Satisfaction       Professional and Social Responsibility       8.61         Ensure Individual Integrity       Contribute to the Project Management Knowledge       Base
Obtain Final Acceptance for the Project       Obtain Final Acceptance for the Project         Obtain Financial, Legal, and Administrative Closure       Release Project Resources         Identify, Document and Communicate Lessons       Learned         Create and Distribute Final Project Report       Archive and Retain Project Records         Measure Customer Satisfaction       8.61         Ensure Individual Integrity       Contribute to the Project Management Knowledge

TOTAL	100.0
	0

Additional changes regarding the PMP examination are as follows:

- **25** *pretest questions* will be randomly placed throughout the new examination to gather statistical information on the performance of these questions in order to determine whether they may be used on future examinations. These 25 pretest items are included in the 200-question examination, but will not be included in the pass/fail determination; candidates will be scored on 175 questions.
- *Diagnostic score reports* are now being given to all candidates to show their overall pass or fail status. Additionally, candidates are provided with an overall percentage of questions answered correctly for each Domain and Knowledge Area. To pass the PMP examination, candidates must answer a minimum of 143 of the 175 scored questions correctly. It is possible to fail one or more of the Domains, yet still pass the exam (the chart below demonstrates the total percentage of what each domain is worth on the new examination).

## **Evolving Profession - Evolving Eligibility Criteria**

As the project management profession evolves, the PMP credential must evolve as well. PMI must ensure that project management practitioners who obtain the PMP credential are well versed in the latest trends in project management and have met requirements that reflect the evolving profession. Market research indicates that employers want to hire project management practitioners who have experience leading and directing projects. To better meet this need, PMI is incorporating in the application process the tasks required to effectively lead and direct projects. Beginning 30 August, candidates will be required to document experience in performing tasks within the domains (chart above) as part of the application process.

However, the hours required to meet the project management education and project management experience requirements for the PMP will remain the same.

## **Changes to the PMP Credentialing Process**

PMI is strengthening the application process to build upon the credential's rigor and make the process more customer-centric. Changes include:

- *A new and improved online application.* To be released with the release of the new examination, this easy-to-use system will enable users to view their status throughout the credentialing process.
- *Collection of project contact information*. Applicants will be required to provide contact information for each project that is submitted as part of the application. During the application evaluation review period and if an application is selected for audit, PMI will contact manager(s) indicated on the application to validate the documented experience.

- *Evaluation period.* All applications submitted will go through an enhanced review process.
- *Instant audit notification.* Applicants selected for audit will be notified electronically. Automated follow-up reminder notifications will be issued to candidates electronically throughout the audit process.
- **One-year eligibility period.** All candidates will be given one year to take the examination. This one-year eligibility period begins when a candidate's application is approved.
- *Limit on the number of times candidates will be permitted to test.* Candidates will have three opportunities to take and pass the PMP examination within their one-year eligibility period. If candidates do not succeed on the third attempt, candidates will have to wait one year from their third unsuccessful attempt before being permitted to test again.